



# **Program Overview**

Enterprise Risk Management (ERM) is evolving over the years and has become even more relevant in this ever-connected world. An effective and efficient ERM program assists organizations in building a holistic and interconnected risk management framework though a coordinated approach avoiding silos which made traditional risk management practices ineffective. The COVID19 pandemic and the increased focus on digital transformation have further enhanced the importance of Enterprise Risk Management as new risks are arising every now and then, highlighting the importance of a coordinated and robust risk management approach.

This course is designed to equip the participants with comprehensive knowledge of ERM frameworks, understanding role of governance in Enterprise Risk Management, getting a hold of ERM implementation and related tools and templates and advancing on/developing the knowledge base to develop and implement an Enterprise Risk Management Framework.



### **OBJECTIVES OF THE PROGRAM:**

At the end of the program, participants should be able to:

- Understand Enterprise Risk Management terminologies and relevant global regulatory frameworks
- Identify key differences between traditional Risk Management and Enterprise Risk Management
- Determine the linkage of Business Strategy with Enterprise Risk Management
- Define Roles and Responsibilities of Key Stakeholders in ERM implementation including Board, Committees, CEO, CRO, Internal Audit and Risk Owners
- Develop Risk Culture in Organization and link it to Business and Risk Strategy
  - Understand Enterprise Risk Management Process including Risk identification, Risk Assessment, Risk Evaluation, Risk Treatment and Risk Communication and Reporting
- Develop Risk Management Tools and Templates including Risk Register, Risk Rating Criteria, Heat Map etc.
- Build a Comprehensive Enterprise Risk Management Framework



### **LEARNING MODULES:**

 Module A: INTRODUCTION TO RISK MANAGEMENT

Lesson 1: What is Risk Management

Lesson 2: Types of Risk

Lesson 3: What is Enterprise Risk Management

Lesson 4: The Three lines of Defense

Module B:

Lesson 1: Risk Management Regulations

Lesson 2: Reactive Vs Proactive Approach

Lesson 3: The ERM Framework

Lesson 4: Traditional Risk Management VS ERM

Lesson 5: ERM as a Profit Centre or Cost Centre

Module C:

Lesson 1: Relationship between Governance

Framework & ERM

Lesson 2: Embedding a Risk Management

Culture

Lesson 3: Risk Appetite and Risk Tolerance

### **LEARNING MODULES:...cont**

Lesson 4: Key Considerations for Risk Appetite Statements

Module D:

Lesson 1: The Enterprise Risk Management

Process

Lesson 2: Risk Identification

Lesson 3: Control and Types of Control

Lesson 4: Risk Analysis

Lesson 5: Risk Evaluation

Lesson 6: Risk Treatment

Lesson 7: Step 1: Identify Risk Treatment options

Lesson 8: Step 2: Selecting options/ Cost -benefit

Analysis

Lesson 9: Step 3: Assign Risk Ownership

Lesson 10: Step 4: Risk Treatment Plan

Lesson 11: Risk Communication

Lesson 12: Risk Management Reports

Lesson 13: Audience of Risk Reports



### **LEARNING MODULES:...cont**

Lesson 14: Frequency of Risk Reports

Lesson 15: Key Risk Reports

Lesson 16: Strategic & Operational Risk Report

format

Lesson 17: Key Risk Indicator

Module E:

Lesson 1: Documenting Risk Management

Framework

Lesson 2: Risk Management Information

Lesson 3: Review of ERM Framework

Lesson 4: Implementing ERM framework

### **PARTICIPANTS:**

- Risk Managers
- Internal Auditors
- Compliance and Finance Managers
- People aspiring to become Risk Managers
- Senior Management

### **DELIVERY:**

- E-Learning Self-paced
- Course duration: 10 Hours
- Virtual Classes 1 hour once a month.
- 24/7 Support
- 60% passing criterion
- Quizzes & Assignments

### **PAYMENT:**

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